



ADMINISTRATIVE SERVICES

Council Meeting Date: January 24, 2012
Staff Report #: 12-015

Agenda Item: F-1

REGULAR BUSINESS: Implications to the 2011-12 City Budget Resulting from the Dissolution of the Menlo Park Community Development Agency

RECOMMENDATION

Staff recommends City Council discuss the status of the dissolution of the Community Development Agency, and the implications for the City's 2011-12 budget.

BACKGROUND

On December 29, 2011, the California Supreme Court delivered its decision in the *California Redevelopment Association v. Matosantos* case, finding ABx1 26 (the "Dissolution Act") largely constitutional and AB1x 27 (the "Alternative Redevelopment Program Act") unconstitutional. The Court's bifurcated decision means that all California redevelopment agencies, including the Community Development Agency (CDA) of the City of Menlo Park, will be dissolved under the constitutional Dissolution Act, and none will have the opportunity to opt into continued existence under the unconstitutional Alternative Redevelopment Program Act.

As a result, the CDA will be dissolved on February 1, 2012. The Agency's non-housing funds and assets will then be turned over to a successor agency (the "Successor Agency") charged with the responsibility of paying off the former Agency's existing debts, disposing of the former Agency's properties and assets to help pay off debts, returning revenues to the local government entities that receive property taxes (the "Taxing Entities"), and winding up the affairs of the former redevelopment area.

The CDA's affordable housing assets, other than its existing housing fund balance, will be turned over to a successor housing agency (the "Successor Housing Agency") to continue performing affordable housing activities. The former Redevelopment Agency's affordable housing fund balance will be used to repay existing housing fund debts and/or remitted to the County Auditor-Controller for deposit into a Trust Fund for eventual distribution to the Taxing Entities.

At the January 10, 2012 Council meeting, the Council elected to serve as both the Successor Agency to the former CDA and the Successor Housing Agency.

ANALYSIS

Since the Court's decision, staff have been analyzing the impacts of the loss of the RDA and it is clear that the implications for the City's budget are severe. For the CDA, tax increment for 2011-12 was initially estimated to be approximately \$10.2 million, but with a drop in the assessed value due to the turnover of several large properties in the area last year, these revenues are now projected to be slightly less than \$10 million. Debt service will be approximately \$5.48 million, and pass-thru payments will be slightly less than \$3 million. These will be paid out of a Redevelopment Property Tax Trust Fund ("Trust Fund") established by the County and funded with the property tax increment that would have been allocated to the CDA if not for the dissolution. There are very few RDA-funded obligations in the form of enforceable contracts outstanding other than the debt and the previously contracted pass-thru payments to other taxing entities. As the Successor Agency, the City will receive an administrative fee of \$250,000 annually; the remaining \$1.3 million will be apportioned by the County to school entities and other local taxing entities as property taxes. The 2011-12 budgets in place for redevelopment activities (nearly \$3.1 million) including Housing, Narcotics, Code Enforcement and a \$305,000 transfer to the General Fund for overhead expenses, will be unfunded after February 1st and for subsequent fiscal years. In addition, unencumbered fund balances (shown as estimates here) of the Redevelopment Services Agreement Special Revenue Fund (\$8 million), the Housing Authority Fund (\$5.5 million) and the Public Improvement Grant Fund (\$6 million), all created to fund redevelopment services and capital improvements into the future, will be eliminated. The City will need to determine which redevelopment activities previously funded by the CDA will be continued, and how they will be funded.

As successor agency, the City will continue to satisfy enforceable obligations of the former Community Development Agency, and administer dissolution and wind down of the dissolved redevelopment agency according to the Dissolution Act. A separate item on this Council meeting's agenda supplies an amended Enforceable Obligation Payment Schedule (EOPS) which identifies all liabilities of the CDA at the time of dissolution, and payments on those obligations to be paid out of the Trust Fund.

Attachment A to this report is a schedule of budgeted line items funded from redevelopment funds in fiscal year 2011-12. Attachment B provides a listing of FTE (full time equivalent) staff positions funded from redevelopment funds – it shows that 37 staff positions are at least partially funded with redevelopment resources for a total of 11.12 FTE. This report is intended to present all City activities, projects and programs which will be impacted by the dissolution of the CDA. Although staff are analyzing specific courses of action to mitigate the impacts to the City's budget for the remainder of the current fiscal year (to provide recommendations for the Mid Year Report), each of these services will in the future need to be funded from other sources or discontinued in order for the City to maintain a sustainable budget. To the extent alternative funding is to be provided from the General Fund, other City services will need to be reduced to prevent deficit spending.

Services funded from redevelopment funds in 2011-12 include:

Housing Activities – Housing activities for the 2011-12 fiscal year included work to increase the supply of affordable housing, maintain the condition of housing stock and expand housing opportunities through rehab loans, purchase assistance loans, the Neighborhood Stabilization Program and the Below Market Rate Housing program. In addition, several non-profit agencies were also previously funded on an annual basis by the Redevelopment Housing Set-aside Fund including: Human Investment Project (HIP) at \$20,000; Eden Council for Housing Opportunities (ECHO Housing) at \$7,250; and the Council for the Independence of the Disabled (CID) to fund housing accessibility modifications at \$14,000. Again, these activities are not considered enforceable obligations and should the Council wish to continue support for these activities, funding from the General Fund would be required. Council will consider options for configuration of housing activities as a separate item on this meeting agenda.

Menlo Park Police Narcotics Enforcement Team – The narcotics enforcement team (NET) combats narcotic and gang activity within our community and neighboring communities. The team acts as a response team to violent crimes. The team is often used regionally and has a cooperative relationship with the FBI, DEA, and the San Mateo County Narcotics Task Force.

NET was formed in 2003 with resources freed up from the elimination of the police department's special traffic unit. The team's primary mission is to proactively fight violent street crimes, narcotic offenses, and suppress the criminal activity of gangs. NET spends most of its time in the Belle Haven neighborhood. Due to an increase in violence in 2007, NET partnered with the FBI and East Palo Alto Police Department to conduct an 18 month long investigation. This investigation targeted a violent Belle Haven and East Palo Alto street gang called the "Taliban." The Taliban Gang had been responsible for at least 12 homicides, 30 violent felonies, 25 misdemeanors, and 80 non-violent misdemeanors since 2002. The cooperative effort – "Operation Crackdown" – resulted in approximately 50 arrest warrants and more than 20 search warrants, and completely dismantled the Taliban Gang and severely impacted the flow of narcotics in and out of both Menlo Park and East Palo Alto.

NET continues to work collaboratively with the FBI and East Palo Alto Police Department on on-going narcotic and gang related investigations. The team provides highly visible street enforcement resulting in over 50 arrests and the seizure of cocaine, methamphetamine, heroin, Ecstasy, and marijuana with an approximate street value of \$153,000 during the first two quarters of this fiscal year.

Code Enforcement – The Code Enforcement Unit was created within the police department in 1990. At that time, there were two civilian employees. Today the unit has one civilian employee.

The code enforcement unit responds to approximately 2,200 complaints a year. The most common are unsightly garbage, weeds, illegal business, graffiti, and noise. The unit also self-initiates enforcement action approximately 500 times a year. The most

common self-initiated code violations are: abandoned, wrecked, dismantled, or non-operative vehicles; illegal dumping; animal complaints; illegal signs; and high hedges blocking traffic signs. A significant portion of code complaints and self-initiated code enforcement takes place in the Belle Haven neighborhood.

Shuttle Transportation Program – The City shuttle operations currently run four different service lines: Marsh, Willow, Midday and Shopper Shuttle. The Marsh and Willow routes are peak hour routes from the Caltrain Station to businesses along the route. The Midday shuttle service runs a loop through the City on Mondays through Fridays from 9 am to 3 pm. Finally, the Shopper Shuttle runs two days a week as an on demand service picking up residents and bringing them to various shopping destinations throughout the area. The overall program has a total cost of approximately \$424,000 per year. The shuttle program is mainly funded through grants from C/CAG and the San Mateo County Transportation Authority. The City is required to have a certain level of matching funds that are paid through Measure A, Redevelopment Agency funds and Development Impact Fees. The Midday shuttle includes RDA funds that partially pay for the operation. The Midday shuttle includes a redevelopment fund budget of \$70,000. For the remainder of 2011-12, the costs of this program formerly funded by the CDA will be paid from Measure A funds.

Graffiti Abatement – Over the past few years the Public Works staff began using Redevelopment Agency funds to pay for removal of graffiti within the boundaries of the Redevelopment Agency. The cost of Graffiti abatement funded through the Redevelopment Agency was approximately \$21,000. The graffiti removal includes City right-of-way and City parks. Staff estimates \$10,000 will be required to fund the remaining balance for fiscal year 2011-12.

Community School – Funding from the CDA also supports a portion of the City's partnership with the Ravenswood School district at the Belle Haven Community School. Roughly 25% of the Community School Director's time is spent on gang and violence prevention in the neighborhood, organizing and facilitating community meetings to build neighborhood capacity for self governance, neighborhood and community conflict resolution and other activities that support the City's efforts to improve the quality of life in the area.

Capital Improvements – The 5-Year Capital Improvement Plan (CIP) for 2011-16 included over \$10 million worth of capital projects to be funded from the RDA Public Improvements Grant Fund and Redevelopment Services Agreement Fund - \$1.5 million funded in the current fiscal year. All projects funded in the current or previous years from redevelopment funds that have not been committed by contract or purchase order by June 27, 2011 can no longer be spent on these projects. (Recall that most redevelopment activities were suspended upon enactment of the Dissolution Act, and the City has since that time avoided entering into any contracts that would serve to commit redevelopment funds.) The following projects cannot be initiated and the funds appropriated for these projects must be sent to the County Controller for deposit in the Trust Fund to be distributed as property tax proceeds to the various taxing agencies in the County:

| | 2011-12 <u>Combined Budget</u> |
|---------------------------------------|-----------------------------------|
| Atherton Channel Flood Abatement | 2,300,000 |
| Belle Haven Pool/Boiler Upgrade | 50,000 |
| Belle Haven Pool Improvements | 78,269 |
| Dark Fiber Installation Pilot Project | 50,000 |
| Belle Haven Avenue Security Lighting | 50,000 |
| LED Streetlight Conversion | 340,244 |
| OHCC Solar Power Conversion | 400,000 |
| O'Brien Drive Streetscape | 500,000 |
| Willow Road Signal Interconnect | 300,000 |
| Kelly Park | 1,336,642 |
| RDA Streetscape -Overall | <u>2,000,000</u> |
| | |
| Total | <u><u>7,405,155</u></u> |

In addition, *any* unencumbered fund balance in the RDA Public Improvements Grant Fund must be submitted to the Trust Fund – a total of approximately \$7.7 million. Capital projects slated for future fiscal years, including an additional \$2 million for the Atherton Channel Flood Abatement project and various streetscape projects totaling \$3.9 million, will need to be deferred and funded from other sources or abandoned.

Note that the Capital Improvement Plan for 2011-12 through 2015-16 also included an RDA-funded project to plan for a Dumbarton Transit Station (\$1,000,000) which would have provided matching funds for a grant offered by the Metropolitan Transportation Commission (MTC) for the project. Staff estimates that matching funds from the General Fund would be approximately \$800,000. Without RDA funding, staff recommends notifying MTC of our intent to withdraw from this project.

The Police City Services Center on Willow Road is considered an enforceable obligation under the dissolution act due to the existence of the contract between the City and a third party. The Police Department will be developing a staffing plan for the Center and cost estimates for its operations so that Council can consider the overall budget impacts of continuing to move forward with the project or make a decision to end the contract given the loss of RDA funding for operations. Over \$1.6 million remains committed to this project. Several other projects will rely on small encumbered amounts for completion.

Comprehensive Planning Projects – The City's 5-Year CIP includes a category or Comprehensive Planning projects and studies, although a designated long-term funding source or strategy for such projects had not yet been developed. For fiscal year 2011-12, one project was planned as partially funded through the Public Improvements Grant Fund, with available fund balance from non-housing redevelopment sources. The Willow

Business Area Phase 1.3 would involve the creation of a new zoning district for the Willow Business Area consistent with the General Plan in order to streamline the approval process for tenant improvements involving a change of use for preferred uses or construction of new square footage for preferred uses. The project includes the preparation of an Environmental Impact Report (EIR) and a Fiscal Impact Analysis (FIA). The estimated cost for consultant services associated with the EIR and FIA is \$300,000, of which \$198,000 would have been funded from redevelopment sources, as 66% of the study area acreage is located in the Project Area. The project now needs to be backfilled by the General Fund or the project cannot be completed based on its current scope.

Business Development – The Business Development Program focuses on business attraction and retention. A substantial portion of opportunity areas for business development are located in the Redevelopment Project Area. In addition to the commercial corridor along Willow Road, the following business activity centers of the M-2 zoning district are located in the Redevelopment Project Area:

- Menlo Business Park (Tarlton Properties);
- Menlo Science & Technology Park (Prologis);
- Facebook East Campus;
- Haven Avenue

With Facebook's move to the former Oracle/Sun Microsystems campus, business development opportunities appear positive.

The Business Development program includes funding for 0.52 FTE across two positions that are partially funded through redevelopment resources. The Business Development Manager position is currently vacant. If the position remains vacant for at least three months, then there would be no impact to the General Fund for the current fiscal year. A greater percentage of the Development Services Manager's time has been spent on fee-based activities than originally budgeted due to a vacancy in the Planning Division. Therefore, the impact to the General Fund for this fiscal year should be minimal.

Administration and Overhead – As can be seen on Attachment B, the current year budget provides for redevelopment funding of 1.14 FTEs of Administrative Services staff. Ten employee positions charge a portion of their time to redevelopment accounts to reflect work hours associated with redevelopment activities as they are performed. It is anticipated that work hours charged to redevelopment accounts will consume well over half of the current year (redevelopment) budget for these positions, as the administration of redevelopment activities under the provisions of the Dissolution Act has required considerable staff hours. In the remaining months of this fiscal year, staff involved in the dissolution of the former CDA will charge their time to a separate account specifically for Successor Agency activities. Over time, this direct staff time is expected to diminish somewhat as there will be fewer assets to manage. Legal, accounting and auditing services associated with the dissolution will be similarly charged.

In addition to the expenditure budgets of the Redevelopment Services Grant Fund and the Housing Authority Fund, a transfer (\$305,000 in 2011-12) to the General Fund has provided reimbursement for administrative and overhead expenses not directly charged to the CDA. As updated in the City's Cost Allocation Plan completed in 2008, the amount of this transfer is based on the provision of general administrative services (for example: payroll, investment management, agency board administration, IT and HR) and maintenance (including janitorial and utilities costs). In addition, rent of \$27,000 annually has been charged by the General Fund for office space utilized by Housing Division staff. These will not be considered enforceable obligations of the former CDA, and the costs will have to be absorbed into the General Fund's budget. Going forward, an annual amount of \$250,000 will be allocated from the Trust Fund to the City as Successor Agency to cover all administrative and overhead expenses associated with the dissolution of the CDA.

Other Services/Programs – In addition to the main redevelopment services described above, redevelopment revenues have also provided funding for the City's participation in the San Francisquito Creek Joint Powers Authority (SFCJPA) - \$38,000 in 2011-12. The SFCJPA addresses mutual issues of concern related to the creek, including bank stabilization, channel clearing and planning of flood control measures. Although adequate creek maintenance serves the redevelopment area to a large extent, the cost of SFCJPA participation will not be considered an enforceable obligation of the former CDA. Unfortunately, the remaining \$60,000 cost of the SFCJPA has in recent years been borne by the City's Storm Water Management Fund, other demands on this fund render this an unavailable resource in future fiscal years. The result will be an additional \$100,000 annual commitment of the General Fund, further diminishing discretionary resources.

An annual Community Drop-off Event (\$17,000) and various landscaping/cosmetic projects (\$13,000) that have benefitted the project area in the past have also been funded from redevelopment monies.

Mid-year Report

The annual midyear report and adjustments is scheduled for presentation to the Council on February 28th. Staff are working on closing each successive month of the 2011-12 fiscal year to provide the most accurate picture of year-to-date status of revenues and expenditures. Although the mid-year analysis will include all funds of the City to ensure a complete picture of the City's long-term fiscal health, special emphasis will be made in closing out the redevelopment fund budgets and keeping the necessary impact to the General Fund at a minimum. While one-time savings (largely from vacancies in various departments), non-recurring revenues (in the form of increased property taxes from distribution of Trust Fund amounts) or the use of other funds may be recommended to reduce deficit spending for the remainder of this fiscal year, such options are not considered sustainable and will not be available to continue all current redevelopment programs and services in fiscal year 2012-13.

Attachment C provides a summary of the Redevelopment Services Agreement Fund's current fiscal year budget and estimated actual expenditures from the date of dissolution (February 1st) through the end of the fiscal year if non-housing programs and services continue. The anticipated impact to the General Fund in order to sustain these services in 2011-12 is derived after taking other funding sources into consideration. Staff will recommend utilizing these other funding sources in the Mid-Year Report, and may also be able to recommend further cost reductions for services previously funded by the CDA.

Implications for the 2012-13 Budget Process

At a Study Session tentatively scheduled for January 30th, staff will be asking Council to provide general direction on the acceptable approaches for addressing the loss of RDA funding for the next fiscal year in preparation for the 2012-13 operations and capital budgets. The goal of the session is for Council to provide staff with feedback on categories of strategies that are acceptable to pursue, unacceptable or that require more information and discussion before a decision can be made. General categories of options staff is currently preparing implications for include:

- Use of new revenues from the development agreement with Facebook (currently in negotiations)
- Continued shift of some activities to other, non-general fund sources until depleted
- Revenue increases such tax increases such as Transient Occupancy Tax (TOT) or Utility Users Tax (UUT)
- Service cuts
- Use of reserves
- Decrease in the CIP transfer

Following this general direction from Council, it is anticipated that specific recommendations for returning to sustainability will be made during the upcoming 2012-13 budget process, which will also be challenged by past staff reductions, extended staff vacancies, increased operating costs, deferred capital improvements and opportunities Council may wish to pursue such as acquisition of Flood Park.

IMPACT ON CITY RESOURCES

Although staff will continue to seek both short and long-term remedies to the loss of funding that results from the dissolution of the CDA, the impact to the General Fund could substantially change capital and operating budgets in future years.

POLICY ISSUES

Ultimately, the choices that the City Council makes regarding revenues, services levels and projects will determine how operations are funded and how City resources are utilized to provide financial stability for the future. Implementation of various budget strategies could impact a number of policy issues related to the City's fiscal health, organizational structure, and service levels.

ENVIRONMENTAL REVIEW

Environmental review is not required.

Carol Augustine, Finance Director
Report Author

ATTACHMENTS

- A. Combined Redevelopment Funds Budget for fiscal year 2011-12
- B. Distribution of FTE (Staff) Funded by Redevelopment funds
- C. Projected Impact of CDA Dissolution on 2011-12 General Fund Budget

| CDA Agreements Operations - Housing and Non-Housing | Non-Housing | Housing | Total |
|--|-------------------|-------------------|------------------|
| | 2011-12 Budget | 2011-12 Budget | |
| 5502 - Landscaping Services | 0 | 1,500 | 1,500 |
| 5519 - Other Services | 71,272 | 211,250 | 282,522 |
| 5519 - Other Services (SFCJPA) | 38,000 | | |
| 5521 - Accounting & Auditing | 4,275 | 4,278 | 8,553 |
| 5531 - Legal | 29,500 | 3,000 | 32,500 |
| 550 - Services | 143,047 | 220,028 | 363,075 |
| 510 - Salaries And Wages | 889,810 | 326,447 | 1,216,257 |
| 520 - Fringe Benefits | 301,496 | 119,361 | 420,857 |
| Personnel | 1,191,307 | 445,808 | 1,637,115 |
| 5301 - Printing | 1,600 | 2,200 | 3,800 |
| 5302 - Legal Notices | 200 | 1,200 | 1,400 |
| 5303 - Advertising | 200 | 1,000 | 1,200 |
| 5304 - Postage | 600 | 1,500 | 2,100 |
| 5311 - Department Supplies | 2,900 | 1,500 | 4,400 |
| 5316 - Police Safety Supplies | 500 | | 500 |
| 5321 - Memberships | 7,000 | 13,000 | 20,000 |
| 5322 - Employee Training | 100 | 500 | 600 |
| 5331 - Rent and Leases | 11,400 | 27,000 | 38,400 |
| 5343 - General Liability Internal Service | 39,106 | 2,813 | 41,919 |
| 5354 - Books | | 250 | 250 |
| 5355 - Periodicals | | 150 | 150 |
| 5356 - Software | | 210 | 210 |
| 5381 - Tax Collection Admin Fees | 75,000 | 14,600 | 89,600 |
| 5382 - Special District Taxes | 100 | | 100 |
| 5391 - Miscellaneous | 3,400 | 500 | 3,900 |
| 5395 - Shuttle Bus Payments | 70,000 | | 70,000 |
| 530 - Operating Expense | 212,106 | 66,423 | 278,529 |
| 5411 - Gas and Electric | 2,400 | 900 | 3,300 |
| 5441 - Telephone & Alarms | 3,900 | 200 | 4,100 |
| 540 - Utilities | 6,300 | 1,100 | 7,400 |
| 560 - Fixed Assets & Capital Outlay | | 4,500 | 4,500 |
| 5711 - Mileage | | 100 | 100 |
| 5721 - Transportation Fares | | 500 | 500 |
| 5751 - Meetings & Seminars | 600 | 1,500 | 2,100 |
| 570 - Travel | 600 | 2,100 | 2,700 |
| 580 - Repairs and Maintenance | | 1,000 | 1,000 |
| 590 - Rehab Loans | | 500,000 | 500,000 |
| Transfer to General Fund - Overhead | 215,119 | 89,840 | 304,959 |
| Total Expenditure Budgets | 1,768,479 | 1,330,799 | 3,099,278 |

| FY 2011-12 Budgeted Staff Allocations (in FTEs) | Redevelopment Services Grant Fund | Public Improvements Fund | Housing Authority Fund | Total |
|---|---|--------------------------------|------------------------------|-------|
| <u>Community Services</u> | | | | |
| Development Services Technician | 0 | 0 | 0.05 | 0.05 |
| Management Analyst | 0 | 0 | 1 | 1 |
| Housing Rehab/finance Specialist | 0 | 0 | 1 | 1 |
| Financial Services Manager | 0 | 0 | 0.01 | 0.01 |
| Development Services Technician | 0 | 0 | 0.15 | 0.15 |
| Housing Manager | 0 | 0 | 0.85 | 0.85 |
| Director of Community Services | 0 | 0 | 0.15 | 0.15 |
| Total Community Services | 0 | 0 | 3.21 | 3.21 |
| <u>Administrative Services</u> | | | | |
| City Attorney | 0.2 | 0 | 0 | 0.2 |
| Accounting Assistant II | 0.2 | 0 | 0 | 0.2 |
| Financial Services Manager | 0.02 | 0 | 0 | 0.02 |
| Finance Director | 0.05 | 0 | 0.02 | 0.07 |
| Accountant | 0.11 | 0 | 0.12 | 0.23 |
| City Manager | 0.1 | 0 | 0 | 0.1 |
| Director of Community Services | 0.07 | 0 | 0 | 0.07 |
| Belle Haven Family Services Program Manager | 0.25 | 0 | 0 | 0.25 |
| Total Administrative Services | 1 | 0 | 0.14 | 1.14 |
| <u>Business Development</u> | | | | |
| Development Services Manager | 0.27 | 0 | 0 | 0.27 |
| Business Development Manager | 0.25 | 0 | 0 | 0.25 |
| Total Business Development | 0.52 | 0 | 0 | 0.52 |
| <u>Public Works</u> | | | | |
| Maintenance Worker III - Streets | 0.08 | 0 | 0 | 0.08 |
| Assistant Engineer | 0 | 0.1 | 0 | 0.1 |
| Business Manager - Development Services | 0 | 0.03 | 0 | 0.03 |
| Maintenance Worker II - Streets | 0.08 | 0 | 0 | 0.08 |
| Transportation Engineer | 0 | 0.06 | 0 | 0.06 |
| Secretary | 0 | 0.02 | 0 | 0.02 |
| Engineering Technician II | 0 | 0.1 | 0 | 0.1 |
| Transportation Manager | 0 | 0.03 | 0 | 0.03 |
| Facilities Supervisor | 0 | 0.04 | 0 | 0.04 |
| Streets and Water Supervisor | 0.03 | 0 | 0 | 0.03 |
| Construction Inspector | 0 | 0.07 | 0 | 0.07 |
| Associate Engineer | 0 | 0.41 | 0 | 0.41 |
| Contract Specialist | 0 | 0.14 | 0 | 0.14 |
| Senior Transportation Engineer | 0 | 0.06 | 0 | 0.06 |
| Senior Civil Engineer | 0 | 0.4 | 0 | 0.4 |
| Total Public Works | 0.19 | 1.46 | 0 | 1.65 |
| <u>Police</u> | | | | |
| Narcotics Abatement Officer | 1 | 0 | 0 | 1 |
| Segreant | 1 | 0 | 0 | 1 |
| Narcotics Abatement Officer | 1 | 0 | 0 | 1 |
| Code Enforcement Officer | 0.6 | 0 | 0 | 0.6 |
| Detective | 1 | 0 | 0 | 1 |
| Total Police | 4.6 | 0 | 0 | 4.6 |
| Grand Total FTE Redevelopment Funds | 6.31 | 1.46 | 3.35 | 11.12 |

| RDA Agreements Operations - Non-Housing Activities | 833 2011-12 Budget | Estimated Spending Feb - June | Alternative Funding 2011-12 | Remainder |
|---|--------------------------|-------------------------------------|-----------------------------------|----------------|
| 5502 - Landscaping Services | 0 | | | |
| 5519 - Other Services | 71,272 | 20,000 | | 20,000 |
| 5519 - Other Services (SFCJPA) | 38,000 | 0 | Storm Drain | 0 |
| 5521 - Accounting & Auditing | 4,275 | 4,275 | | 4,275 |
| 5531 - Legal | 29,500 | 19,000 | (1) | 19,000 |
| 550 - Services | 143,047 | 43,275 | | 43,275 |
| 510 - Salaries And Wages | 889,810 | 329,088 | | 329,088 |
| 520 - Fringe Benefits | 301,496 | 113,123 | | 113,123 |
| Personnel | 1,191,307 | 442,211 | (1) | 442,211 |
| 5301 - Printing | 1,600 | 600 | Measure A | |
| 5302 - Legal Notices | 200 | 200 | | 200 |
| 5303 - Advertising | 200 | 200 | | 200 |
| 5304 - Postage | 600 | 400 | Measure A | |
| 5311 - Department Supplies | 2,900 | 1,000 | | 1,000 |
| 5316 - Police Safety Supplies | 500 | 250 | | 250 |
| 5321 - Memberships | 7,000 | 4,000 | | 4,000 |
| 5322 - Employee Training | 100 | 100 | | 100 |
| 5331 - Rent and Leases | 11,400 | 4,700 | | 4,700 |
| 5343 - General Liability Internal Service | 39,106 | 19,500 | | 19,500 |
| 5354 - Books | | | | |
| 5355 - Periodicals | | | | |
| 5356 - Software | | | | |
| 5381 - Tax Collection Admin Fees | 75,000 | 30,000 | (2) | |
| 5382 - Special District Taxes | 100 | 100 | | 100 |
| 5391 - Miscellaneous | 3,400 | 1,700 | | 1,700 |
| 5395 - Shuttle Bus Payments | 70,000 | 29,000 | Measure A | |
| 530 - Operating Expense | 212,106 | 91,750 | | 31,750 |
| 5411 - Gas and Electric | 2,400 | 1,500 | | 1,500 |
| 5441 - Telephone & Alarms | 3,900 | 1,300 | | 1,300 |
| 540 - Utilities | 6,300 | 2,800 | | 2,800 |
| 560 - Fixed Assets & Capital Outlay | | | | |
| 5711 - Mileage | | | | |
| 5721 - Transportation Fares | | | | |
| 5751 - Meetings & Seminars | 600 | 200 | | 200 |
| 570 - Travel | 600 | 200 | | 200 |
| 580 - Repairs and Maintenance | | | | |
| 590 - Rehab Loans | | | | |
| Transfer to General Fund - Overhead | 215,119 | 89,630 | (3) | 89,630 |
| Total Expenditures | 1,768,479 | 669,866 | | 609,866 |

- (1) Although Administrative and legal costs will be paid out of the Trust Fund established by the County (along with other enforceable obligations), this amount is limited to \$250,000 annually.
- (2) County tax collection admin fees will be paid from the Trust Fund.
- (3) Although the transfers to the General Fund for Overhead Services will cease for the remainder of fiscal year, this cost is shown here as it will impact the General Fund.