

**City of Menlo Park
CITYWIDE USER FEE STUDY
FINAL RESULTS**

Community Services and Recreation

SUMMARY OF COST RECOVERY PERFORMANCE

	Program Area		Current Revenue	Full Cost	Cost Recovery Gap: Surplus / (Subsidy)	Cost Recovery %	% Multiplier to Achieve Full Cost Recovery
1	SOCIAL SERVICES AND CHILDCARE:						
2	<i>SS&C Program Administration (allocated)</i>			*		**	**
3	Seniors	*	\$ 72,985	\$ 533,491	\$ (460,506)	14%	731%
4	Pre-School Child Care: BHCCDC	*	\$ 953,742	\$ 1,736,588	\$ (782,846)	55%	182%
5	Pre-School Child Care: MCC	*	\$ 599,714	\$ 958,516	\$ (358,802)	63%	160%
	Pre-School Child Care Subtotal:		\$ 1,553,456	\$ 2,695,104	\$ (1,141,648)	58%	173%
6	Peninsula Partnership:		\$ -	\$ -	\$ -	0%	n/a
7	100's (General Fund)		\$ 2,969	\$ 156,630	\$ (153,661)	2%	5276%
8	420's (Grant Funded)		\$ 79,779	\$ 138,140	\$ (58,361)	58%	173%
	Peninsula Partnership Subtotal:		\$ 82,748	\$ 294,770	\$ (212,022)	28%	356%
9	School-Age Child Care (BHSACC):		\$ -	\$ -	\$ -	0%	n/a
10	BH School Year	*	\$ 25,354	\$ 283,165	\$ (257,811)	9%	1117%
11	BH Summer & Camps	*	\$ 23,567	\$ 140,263	\$ (116,696)	17%	595%
	BHSACC Subtotal:		\$ 48,921	\$ 423,428	\$ (374,507)	12%	866%
12	School-Age Child Care (MCCSACC):		\$ -	\$ -	\$ -	0%	n/a
13	MCC School Year	*	\$ 420,254	\$ 421,643	\$ (1,389)	100%	100%
14	MCC Summer & Camps	*	\$ 176,252	\$ 208,202	\$ (31,950)	85%	118%
	MCCSACC Subtotal:		\$ 596,506	\$ 629,845	\$ (33,339)	95%	106%
15	Teen Programs		\$ -	\$ 54,588	\$ (54,588)	0%	n/a
16	Adolescent Counseling		\$ -	\$ 30,448	\$ (30,448)	0%	n/a
17	[unused]		\$ -	\$ -	\$ -	0%	n/a
	Social Services and Childcare Subtotal:		\$ 2,354,616	\$ 4,661,674	\$ (2,307,058)	51%	198%

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18	RECREATION / PHYSICAL ACTIVITY:					
19	<i>Rec/PA Program Administration (allocated)</i>		*		**	**
20	Youth Sports:	\$ -	\$ -	\$ -	0%	n/a
21	City-Provided Classes	* \$ 4,852	\$ 47,754	\$ (42,902)	10%	984%
22	Contractor-Provided Classes	* \$ 114,809	\$ 201,298	\$ (86,489)	57%	175%
23	Leagues - BB & VB	* \$ 67,520	\$ 206,616	\$ (139,096)	33%	306%
	Youth Sports Subtotal:	\$ 187,181	\$ 455,667	\$ (268,486)	41%	243%
24	Adult Sports:	\$ -	\$ -	\$ -	0%	n/a
25	Softball League	* \$ 20,743	\$ 54,675	\$ (33,932)	38%	264%
26	Basketball League	* \$ 37,019	\$ 79,953	\$ (42,934)	46%	216%
27	Drop-in Programs/misc	* \$ 4,731	\$ 50,281	\$ (45,550)	9%	1063%
28	[unused]	\$ -	\$ -	\$ -	0%	n/a
	Adult Sports Subtotal:	\$ 62,493	\$ 184,908	\$ (122,415)	34%	296%
29	Gymnastics:	\$ -	\$ -	\$ -	0%	n/a
30	Preschool	* \$ -	\$ 480,708	\$ (480,708)	0%	n/a
31	Youth	* \$ -	\$ 316,148	\$ (316,148)	0%	n/a
32	Developmental / Team	* \$ -	\$ 81,272	\$ (81,272)	0%	n/a
33	Parties / Special Events	* \$ -	\$ 47,813	\$ (47,813)	0%	n/a
34	Adult	* \$ -	\$ 7,622	\$ (7,622)	0%	n/a
35	Gymnastics Combined Revenues	\$ 734,818	\$ -	\$ 734,818	>100%	n/a
	Gymnastics Subtotal:	\$ 734,818	\$ 933,563	\$ (198,745)	79%	127%
36	Aquatics:	\$ -	\$ -	\$ -	0%	n/a
37	Burgess Pool (contract operator)	* \$ 190,150	\$ 210,188	\$ (20,038)	90%	111%
38	Belle Haven (seasonal):	* \$ -	\$ -	\$ -	0%	n/a
39	Rec Swim	* \$ 2,881	\$ 98,839	\$ (95,958)	3%	3431%
40	Lap Swim	* \$ 120	\$ 36,748	\$ (36,628)	0%	30624%
41	Programs	* \$ 10,266	\$ 97,164	\$ (86,898)	11%	946%
42	BH Pool Maintenance (allocated)	\$ -	**	n/a	n/a	n/a
	Aquatics Subtotal:	\$ 203,417	\$ 442,940	\$ (239,523)	46%	218%

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43	Contract Classes:		\$ -	\$ -	\$ -	0%	n/a
44	City-Provided	*	\$ -	\$ 405,665	\$ (405,665)	0%	n/a
45	Contractor-Provided	*	\$ 495,714	\$ 568,945	\$ (73,231)	87%	115%
46	Camp Donations		\$ -	\$ -	\$ -	0%	n/a
47	[unused]		\$ -	\$ -	\$ -	0%	n/a
	Classes Subtotal:		\$ 495,714	\$ 974,610	\$ (478,896)	51%	197%
48	Events and Concerts:		\$ -	\$ -	\$ -	0%	n/a
49	Concerts		\$ 7,600	\$ 43,850	\$ (36,250)	17%	577%
50	Events		\$ 11,933	\$ 223,099	\$ (211,166)	5%	1870%
51	Transfer from Other Funds		\$ 700	\$ 700	\$ -	100%	100%
52	Concert Donations		\$ -	\$ -	\$ -	0%	n/a
	Events and Concerts Subtotal:		\$ 20,233	\$ 267,649	\$ (247,416)	8%	1323%
	Recreation / Physical Activity Subtotal:		\$ 1,703,856	\$ 3,259,338	\$ (1,555,482)	52%	191%

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53	COMMUNITY RESOURCES AND FACILITIES:					
54	<i>CR&F Program Administration (allocated)</i>	\$ -	*		**	**
55	Activity Guide	\$ 8,995	**	n/a	n/a	n/a
56	Tennis Court Keys (and use)	* \$ 23,700	\$ 59,148	\$ (35,448)	40%	250%
57	Sports Fields/Burgess Gym	* \$ 95,511	\$ 109,794	\$ (14,283)	87%	115%
58	[unused]	\$ -	\$ -	\$ -	0%	n/a
59	Burgess Rec Center	* \$ 22,575	\$ 129,516	\$ (106,941)	17%	574%
60	Onetta Harris Community Center	\$ 8,177	\$ 200,612	\$ (192,435)	4%	2453%
61	Menlo Park Senior Center	\$ -	\$ 3,567	\$ (3,567)	0%	n/a
62	Picnic and Other Park Areas	\$ 4,513	\$ 438,372	\$ (433,859)	1%	9714%
63	[unused]	\$ -	\$ -	\$ -	0%	n/a
64	Second Harvest Food Bank	\$ -	\$ 11,618	\$ (11,618)	0%	n/a
65	Other Community / Charitable Events	\$ -	\$ -	\$ -	0%	n/a
66	Other Donations	\$ -	\$ -	\$ -	0%	n/a
67	Internal CS&R CIP Projects	\$ -	**	n/a	0%	n/a
	Community Resources Subtotal:	\$ 163,471	\$ 952,626	\$ (789,155)	17%	583%
68	CS&R DEPARTMENT ADMINISTRATION:					
69	Other Admin. Revenues	\$ -	\$ -	\$ -	0%	n/a
70	Parks and Rec Commission (allocated)	\$ -	**	n/a	n/a	n/a
71	Other Services (non-fee)	\$ -	\$ 3,804	\$ (3,804)	0%	n/a
72	[unused]	\$ -	\$ -	\$ -	0%	n/a
	CS&R Department Administration Subtotal:	\$ -	\$ 3,804	\$ (3,804)	0%	n/a

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73	OTHER SUPPORT ACTIVITIES:					
74	Parks Maintenance	\$ -	\$ -	\$ -	0%	n/a
75	Support to Engineering	\$ -	\$ -	\$ -	0%	n/a
76	Support to Planning	\$ -	\$ -	\$ -	0%	n/a
77	Support to Code Enforcement	\$ -	\$ -	\$ -	0%	n/a
78	Support to Building	\$ -	\$ -	\$ -	0%	n/a
79	Support to Police	\$ -	\$ -	\$ -	0%	n/a
80	Support to City Council & Commissions (labor)	\$ -	\$ 1,268	\$ (1,268)	0%	n/a
81	Quimby/DIF Support	\$ -	\$ -	\$ -	0%	n/a
82	City CIP Projects	\$ -	\$ -	\$ -	0%	n/a
83	RDA Projects	\$ -	\$ -	\$ -	0%	n/a
	Other Support Activities Subtotal:	\$ -	\$ 1,268	\$ (1,268)	0%	n/a

	TOTALS:	\$ 4,221,943	\$ 8,878,710	\$ (4,656,767)	48%	210%
	FEE-RELATED TOTALS:	\$ 4,067,072	\$ 7,201,820	\$ (3,134,748)	56%	177%

- * These programs are included in the "Fee Related Services" totals
- ** These costs were sub-allocated to the operating programs within the division.
- *** These costs were sub-allocated to all other operating programs.